MEMORANDUM FOR: Director of Central Intelligence

SUBJECT

Project

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Memo to DCI fr Chief, WE, dtd 8 June 54, subject:

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l. I have asked for an opportunity to comment on memorandum because some most significant principles appear to be involved which could have a tramendous impact upon the expenditure of a major portion of Agency funds. These principles are so significant that I can only attribute request to the existence of extraordinary circumstances not disclosed in his memorandum, or to a general lack of understanding on his part as to the purpose of requiring administrative plans on some Agency activities.

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- 2. The major purposes of an administrative plan for a project are to:
 - a. Provide for the delegation of authorities considered necessary to the conduct of a particular project; prescribe such limitations on the use of such authorities as appear to be in the best interests of CIA; and prescribe the best means of ensuring compliance with these restrictions under the particular operational and security circumstances.
 - b. Waive or modify such normal policy or procedural requirements of Agency regulations as are impractical or insecure, and substitute therefor such policies and procedures as are appropriate to the circumstances.
- 3. In fulfilling the above purposes the basic requirement of an administrative plan is that it must permit and foster the accomplishment of the operational objective and, at the same time, assure for CIA the optimum in operational and administrative control and direction.

4. Whatever the terms of an administrative plan may be, the one essential is that they result in a meeting of the minds among all concerned.

5. I have read the Outline for this Project as approved and there is not sufficient evidence therein to indicate either that there is a full meeting of the minds between CIA and the Principal Agent or that adequate consideration has been given to matters of great concern to CIA.

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9. Since there appear to be no security or other factors involved which warrant special waiver of Agency regulations, I recommend that this Project be planned and administered under an administrative plan, as is prescribed by Agency regulations for projects of this type.

arise or can often be avoided if there is careful planning of the terms

to the conclusion that administrative planning is an impediment to operations. Actually, however, most of these problems will never

L. K. WHITE Deputy Director (Administration)

activity is undertaken.